



Selective Insurance Group, Inc.

KBW Insurance Conference

September 10, 2015



Forward Looking Statements

Certain statements in this report, including information incorporated by reference, are “forward-looking statements” as that term is defined in the Private Securities Litigation Reform Act of 1995 (“PSLRA”). The PSLRA provides a safe harbor under the Securities Act of 1933 and the Securities Exchange Act of 1934 for forward-looking statements. These statements relate to our intentions, beliefs, projections, estimations or forecasts of future events or our future financial performance and involve known and unknown risks, uncertainties and other factors that may cause our or our industry's actual results, levels of activity, or performance to be materially different from those expressed or implied by the forward-looking statements. In some cases, you can identify forward-looking statements by use of words such as “may,” “will,” “could,” “would,” “should,” “expect,” “plan,” “anticipate,” “target,” “project,” “intend,” “believe,” “estimate,” “predict,” “potential,” “pro forma,” “seek,” “likely” or “continue” or other comparable terminology. These statements are only predictions, and we can give no assurance that such expectations will prove to be correct. We undertake no obligation, other than as may be required under the federal securities laws, to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

Factors, that could cause our actual results to differ materially from those projected, forecasted or estimated by us in forward-looking statements are discussed in further detail in Selective’s public filings with the United States Securities and Exchange Commission. These risk factors may not be exhaustive. We operate in a continually changing business environment, and new risk factors emerge from time-to-time. We can neither predict such new risk factors nor can we assess the impact, if any, of such new risk factors on our businesses or the extent to which any factor or combination of factors may cause actual results to differ materially from those expressed or implied in any forward-looking statements in this report. In light of these risks, uncertainties and assumptions, the forward-looking events discussed in this report might not occur.



Strategic Overview

Gregory Murphy
Chairman and Chief Executive Officer

Selective's Value-Added Approach

- ◆ Super-regional P&C Carrier with long history of financial strength, superior execution and disciplined growth
 - Rated “A” or higher by A.M. Best for 85 consecutive years
 - Successful execution of 3-year profitability improvement plan in 2014
- ◆ Unique “High-tech, High-touch” operating model across diversified mix of strategic business units
 - Focused on maintaining strong relationships with independent agents
- ◆ Investing in profitable growth through agency expansion, strategic underwriting initiatives, expansion of small business team, and claims management.

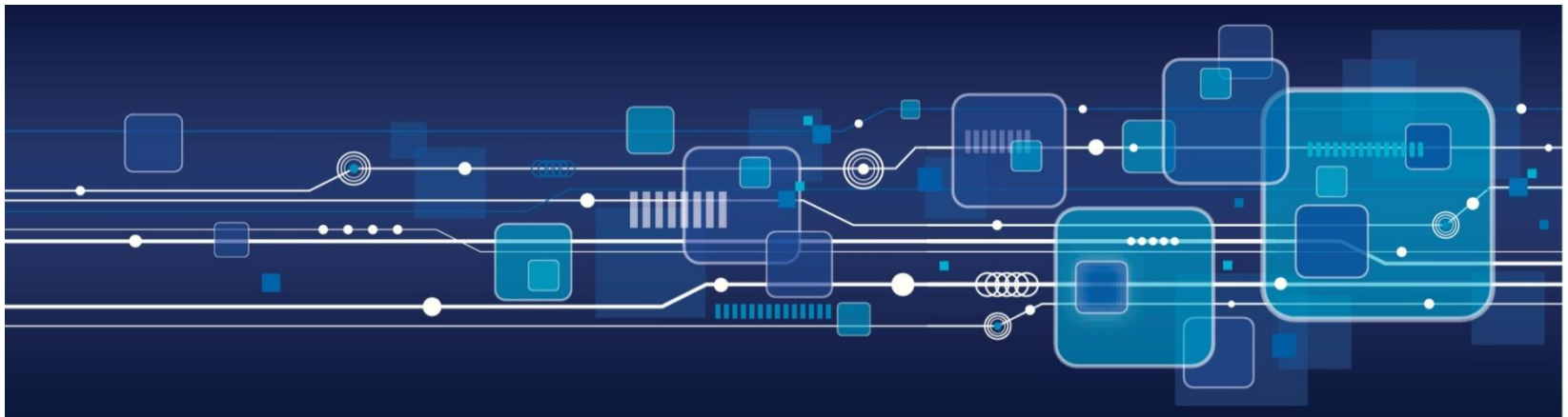


High-Tech

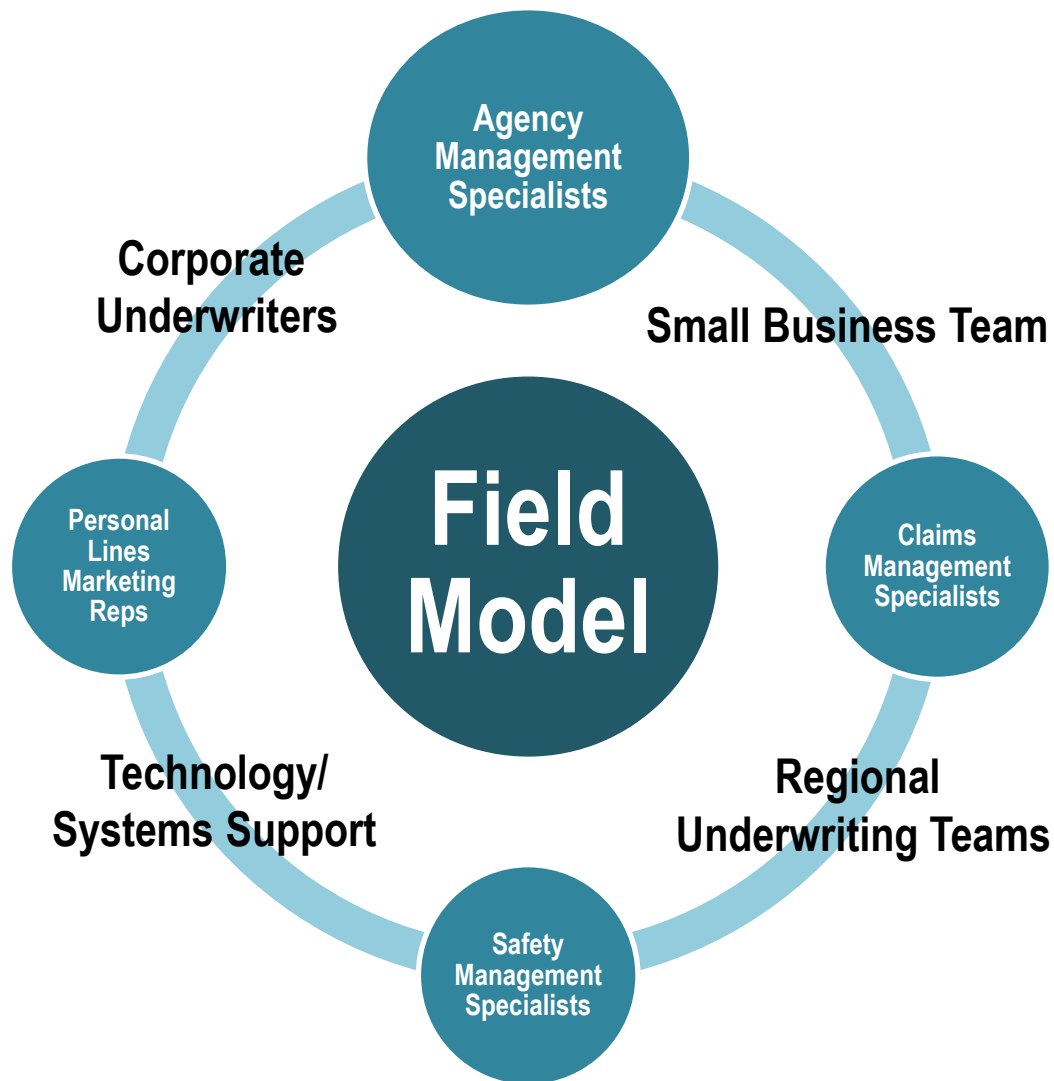
Easy-to-use agency technology

Investing in omni-channel customer experience

Leader in modeling and business intelligence



High-Touch



- ◆ Responsive, field-based model
- ◆ Supported by regional & corporate expertise
- ◆ Focus on customer experience

Continuous Improvement

Claims Initiatives

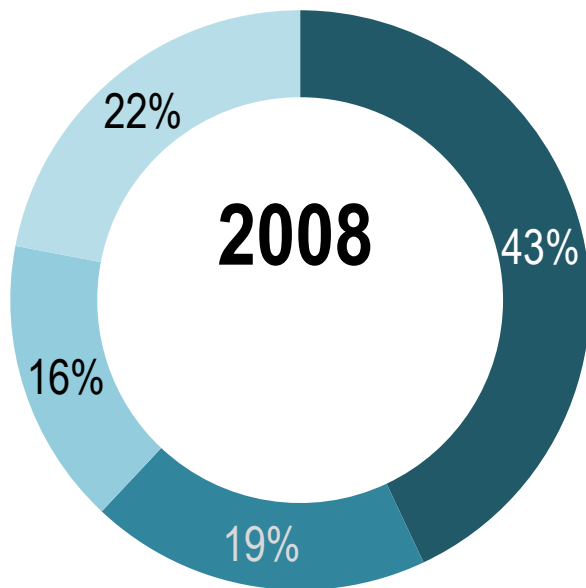
- ◆ Centralized handling of Workers' Compensation claims
- ◆ Strategic case management and escalation model
- ◆ Enhanced property oversight and management
- ◆ Fraud detection and recovery model
- ◆ Implementation of Claims Outcome Advisor (COA)

Underwriting Initiatives

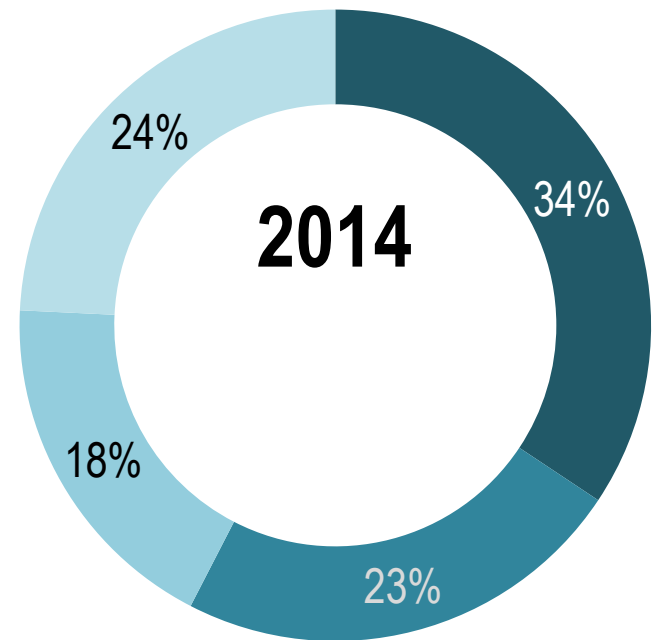
- ◆ Workers' Compensation mix improvement to lower hazard grade
- ◆ Expansion of small business teams
- ◆ Addition of 12 new AMS territories
- ◆ Targeted segments and mix improvement

Continuous Improvement: Strategic Business Unit Diversification

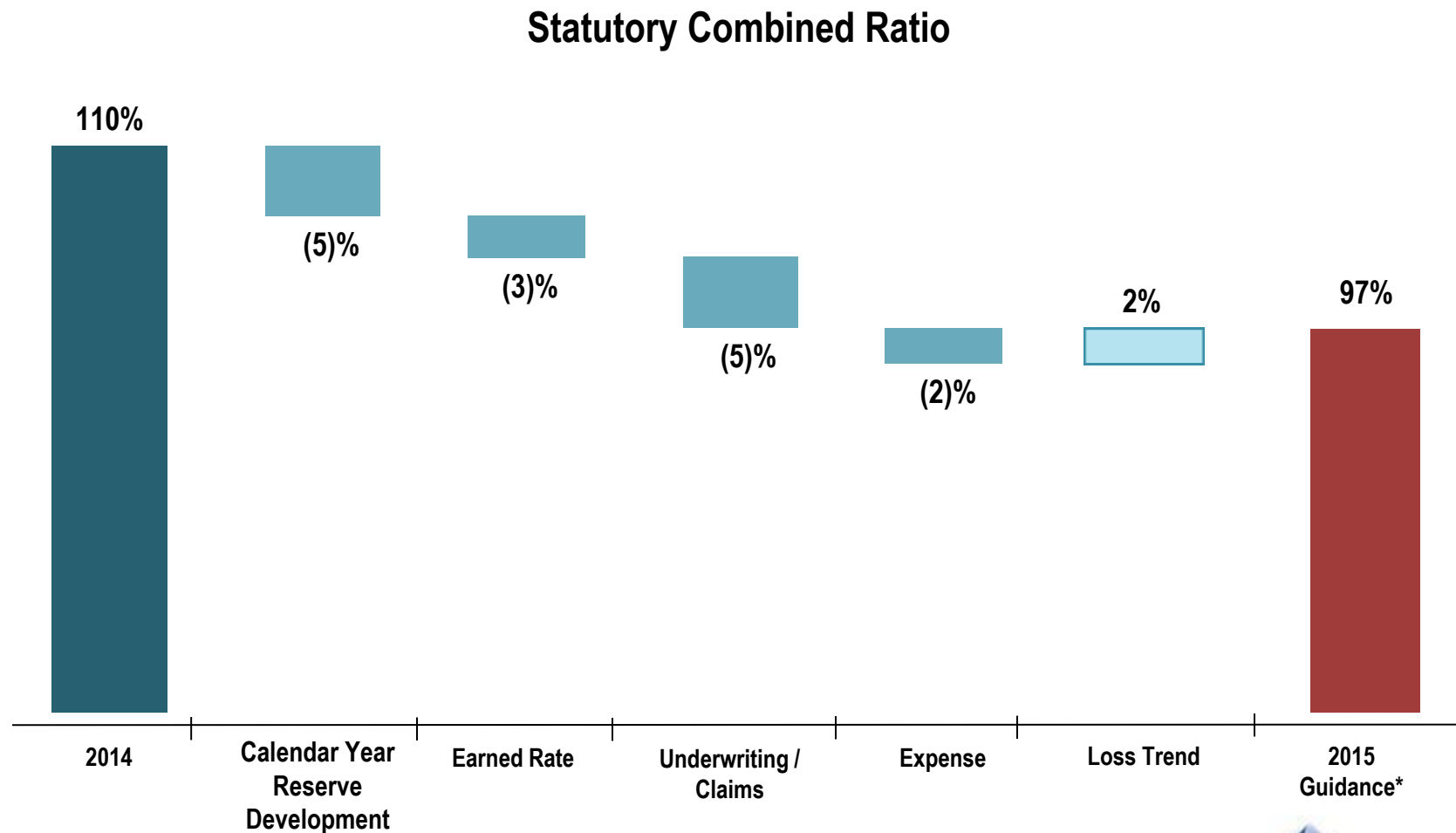
Improved mix of business



- Contractors
- Community & Public Services
- Manufacturing
- Mercantile Service

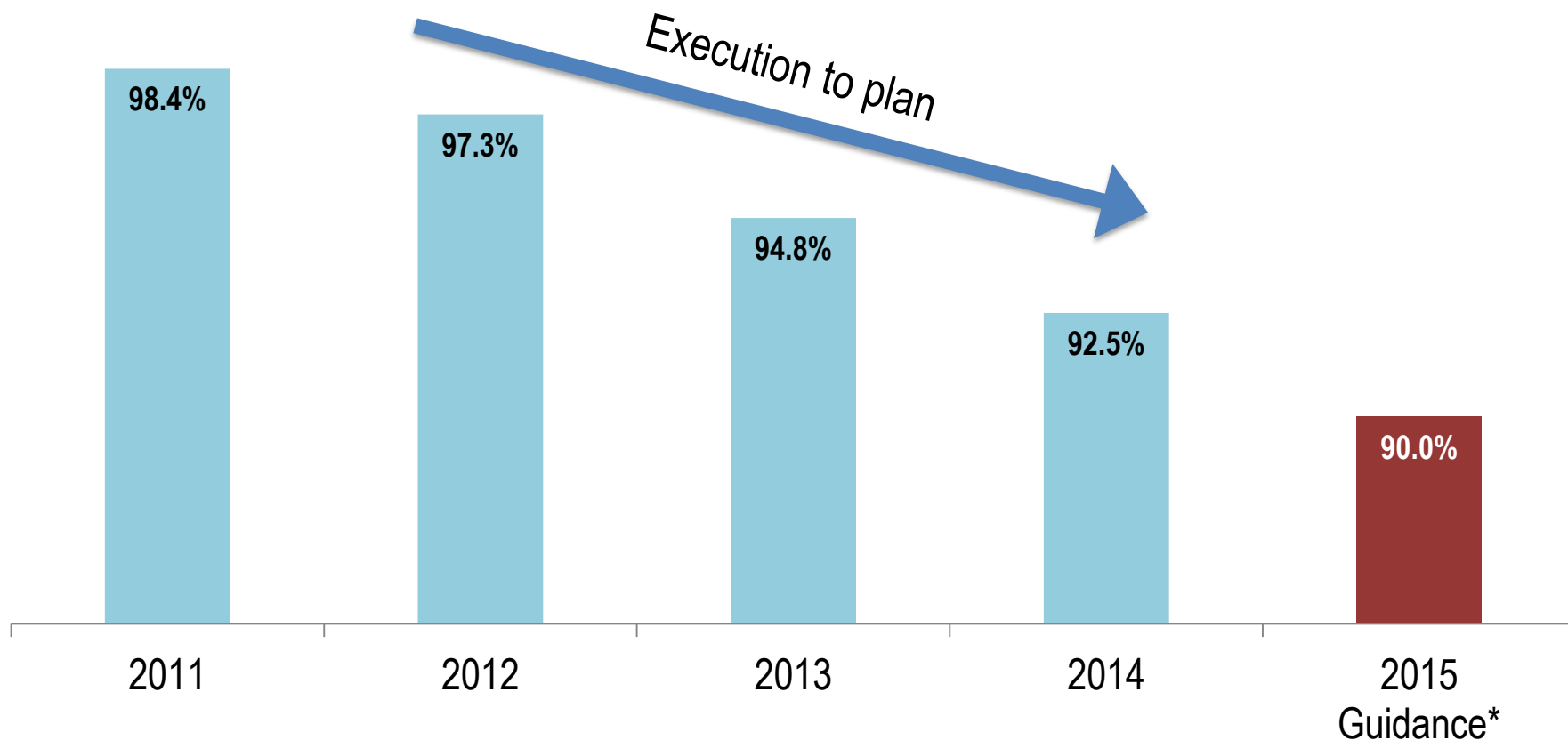


Continuous Improvement: Workers Compensation Improvement



*Guidance for full-year results (provided as of September 9, 2015)

Successfully Execute Profitability Plan

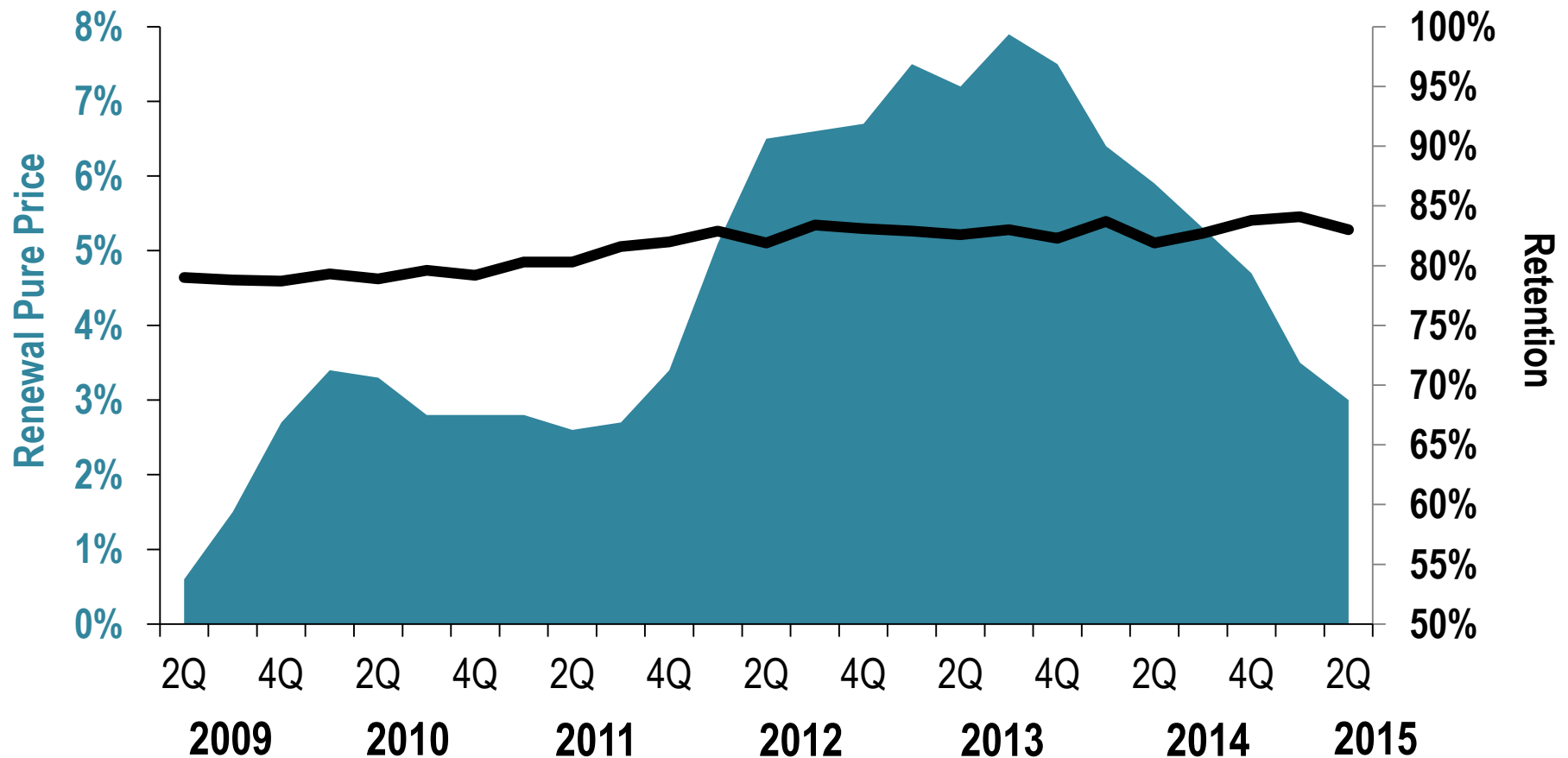


Overall Statutory Combined Ratio excluding Catastrophe Losses

*Guidance for full-year results (provided as of September 9, 2015)

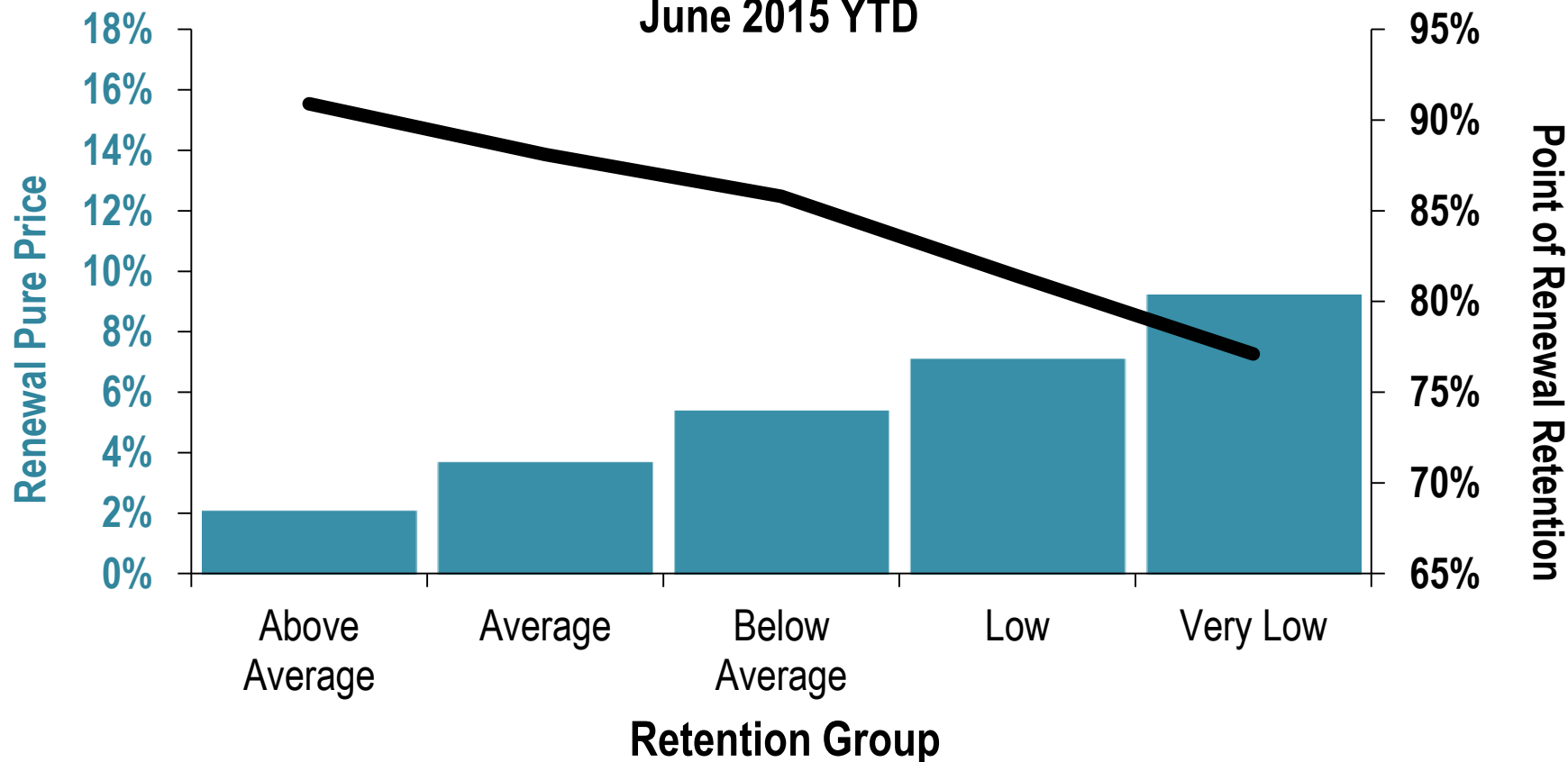
Pricing Strategy: Balancing Rate and Retention

Standard Commercial Lines



Pricing Strategy: Highly Granular Pricing Capability

**Standard Commercial Lines
June 2015 YTD**



% of Premium	54.8%	25.6%	10.4%	6.1%	3.1%
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Growth Opportunity: Standard Commercial Lines

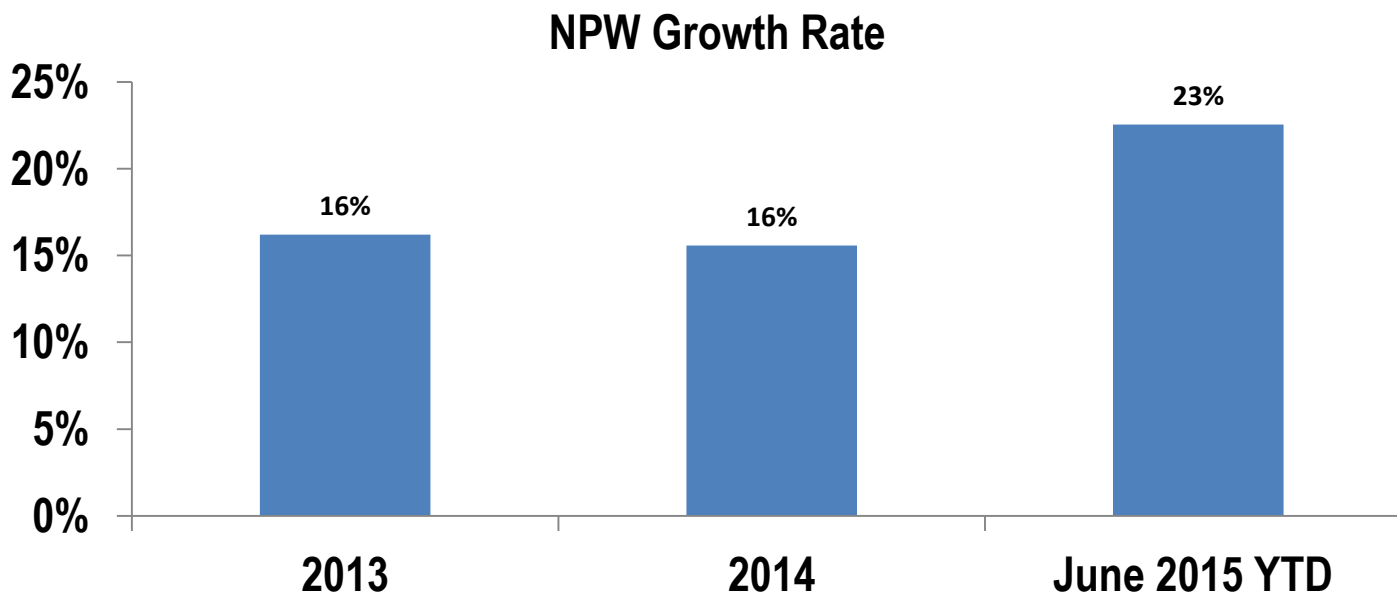
1. **Middle Market:** Addition of agency management specialists throughout the footprint
2. **Small Business:** Expanded underwriting authority for regional small business teams; straight-through processing
3. Increasing share of wallet within agency plant with a goal of 12%
4. Adding new agents to achieve 25% market share representation in a state



**New business
production capacity
exceeds \$400M**

Growth Opportunity: Excess and Surplus Lines

- ◆ Increase wholesale agent share of wallet
- ◆ New online quoting capability
- ◆ New business incentives to retail partners



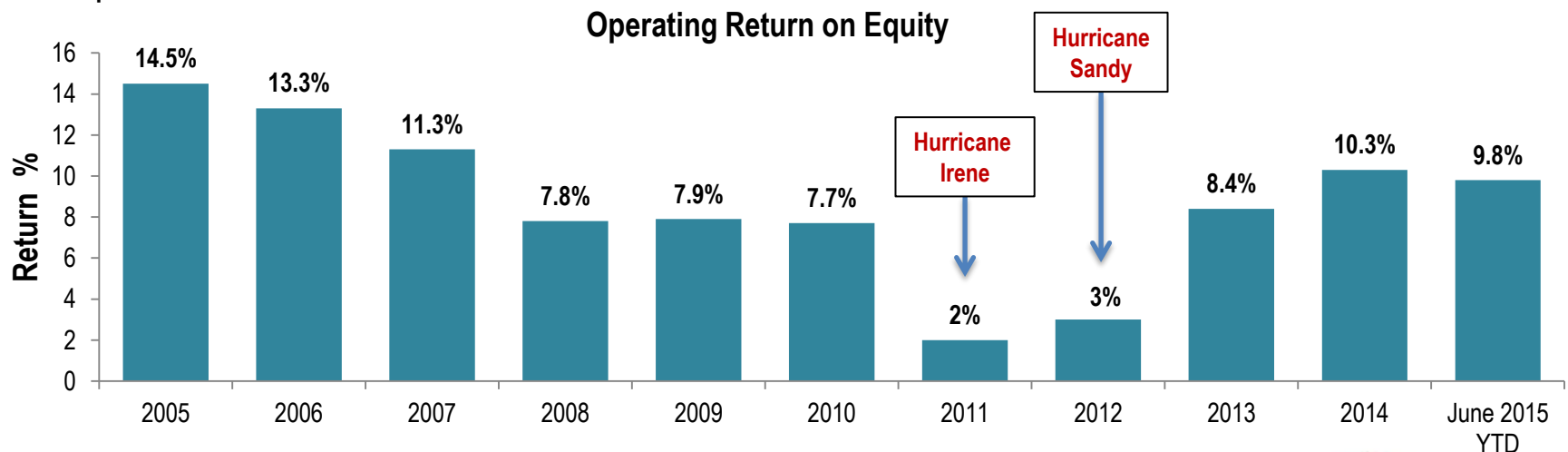
Standard Personal Lines

- ◆ Focus on profitability improvement through rate and targeted underwriting actions
- ◆ The Selective EdgeSM product
 - Targets consultative buyers across the wealth spectrum who shop on overall value and service
 - Combined auto and home policies
 - July 1 enhancement rollout
 - Diminishing deductible
 - Accident forgiveness
 - New car replacement
 - Selective Choice replacement cost

*The
Selective
EDGESM*

Selective's Differentiators

- ◆ Long track record of financial strength, superior execution and disciplined growth
- ◆ Unique “High-tech, High-touch” operating model with strong agency relationships
- ◆ Investing in profitable growth through agency expansion, strategic underwriting initiatives, expansion of small business team, claims management and omni-channel.
- ◆ Positioned for growth in Standard Commercial Lines, Standard Personal Lines, and Excess & Surplus Lines





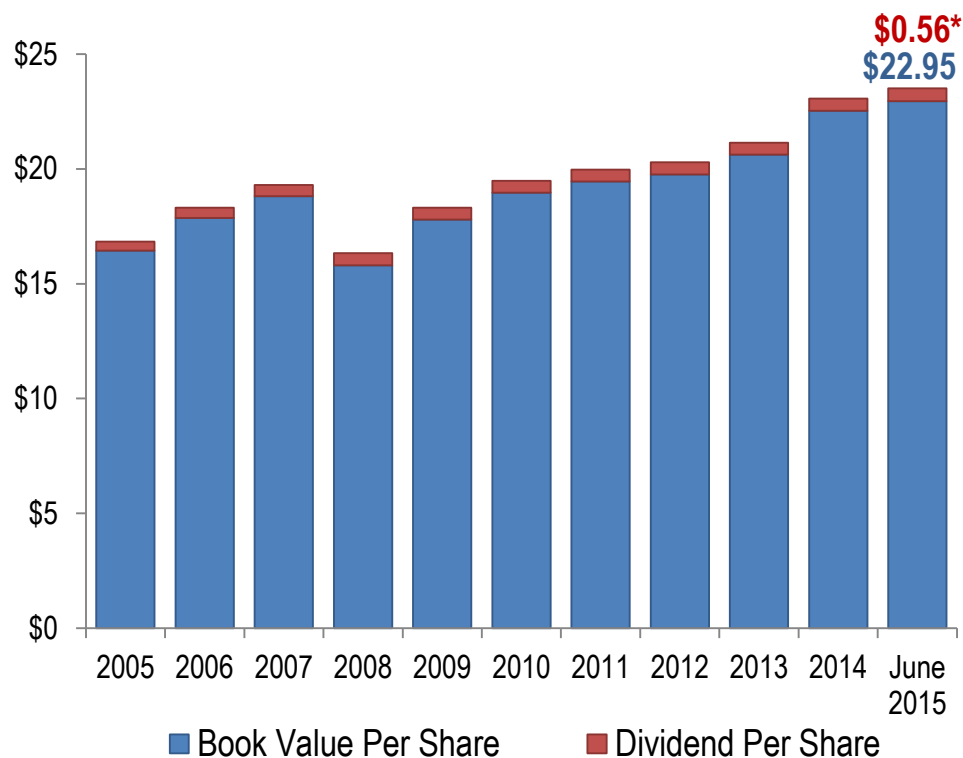
Financial Strength

Dale Thatcher
EVP, Chief Financial Officer

History of Financial Strength

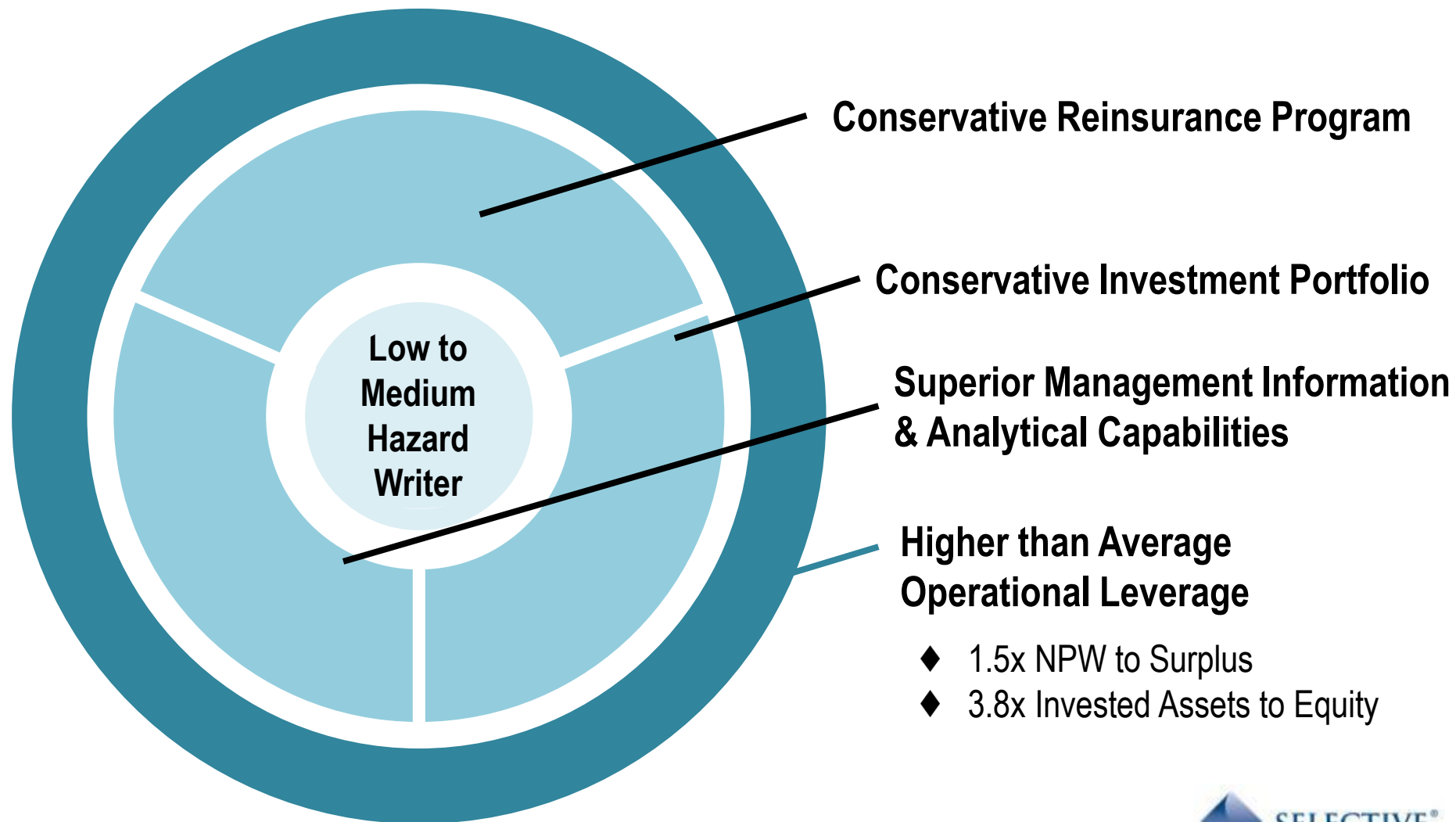
- ◆ AM Best financial strength rating of “A” superior
- ◆ Robust risk and return strategy
- ◆ Disciplined reserving practices
- ◆ Focus on shareholder value creation

Long-Term Shareholder Value Creation



*Annualized indicated dividend

Robust Risk and Return Strategy



Conservative CAT Reinsurance

Renewed January 1, 2015
\$685M in excess of \$40M retention

Reduced gross PML
through CAT
management actions

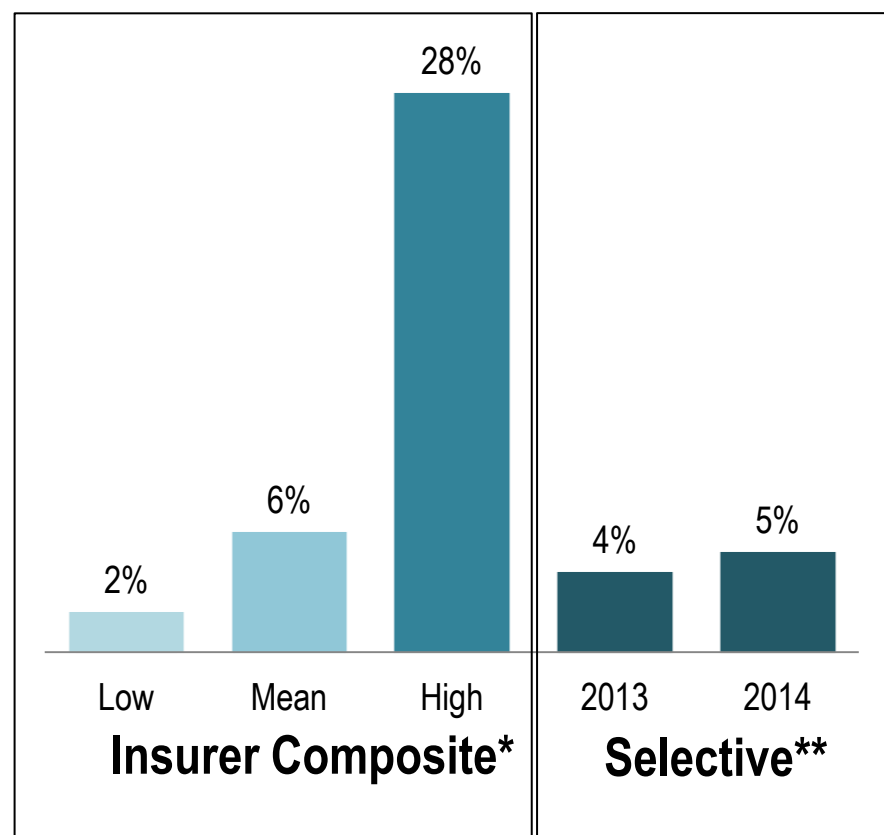
Exhausts at
approximately 1-in-273
year event

**2015 Property
Catastrophe
Treaty**

Average reinsurer rating
“A+”

\$196 million
collateralized

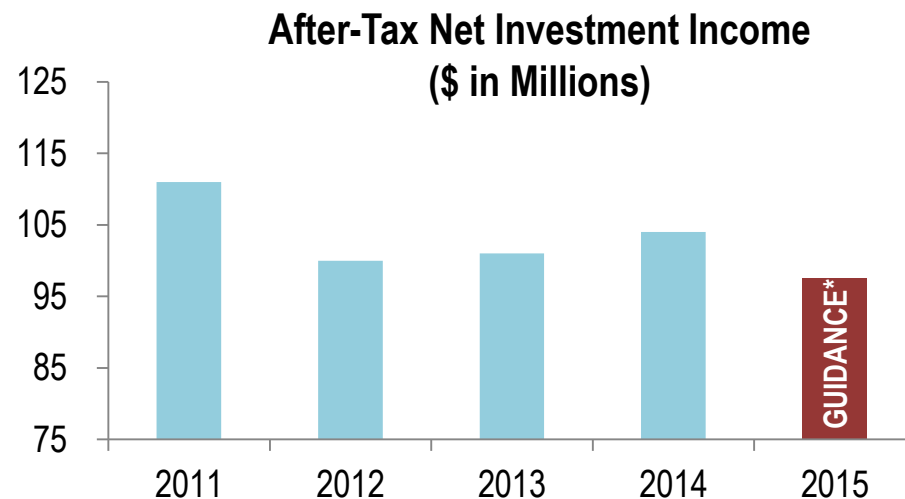
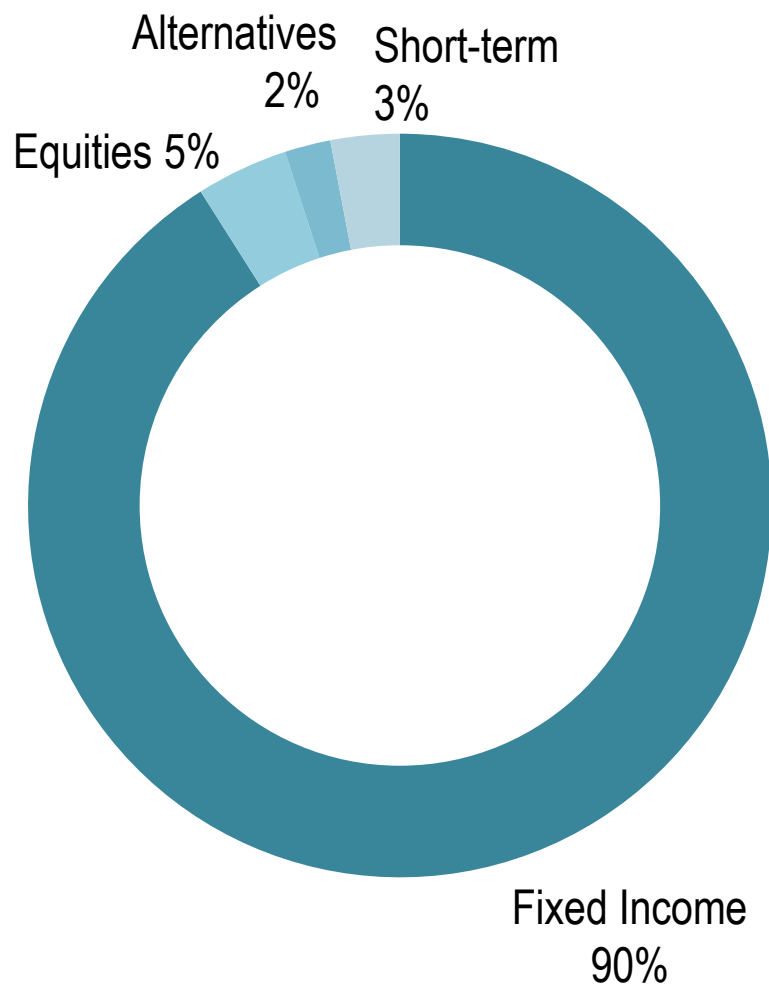
**% of Equity at Risk
1 in 250 Year Event**



**Source: AonBenfield 2013 CAT Risk Tolerance Disclosure Trend Analysis
(Composite of 20 insurers who disclosed actual or target PML)*

***Blended Model Results (RMS & AIR)*

Conservative Investment Portfolio



- ◆ “AA-” average credit quality
- ◆ 3.7 year duration (incl. short-term)
- ◆ Investment Leverage of 3.8x

As of June 30, 2015

*Guidance for full-year results (provided as of September 9, 2015)

Reserve Strength

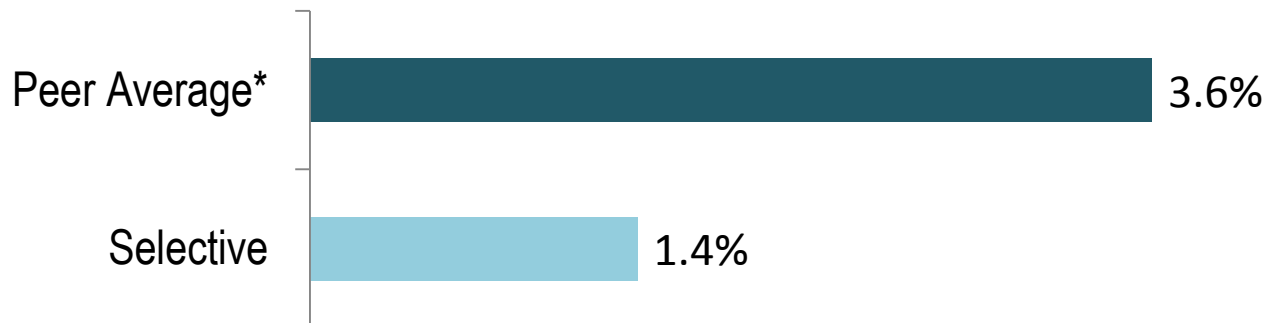
Disciplined reserving practices

Quarterly actuarial reserve reviews

9 consecutive years of favorable development

2 evaluations per year by independent actuary

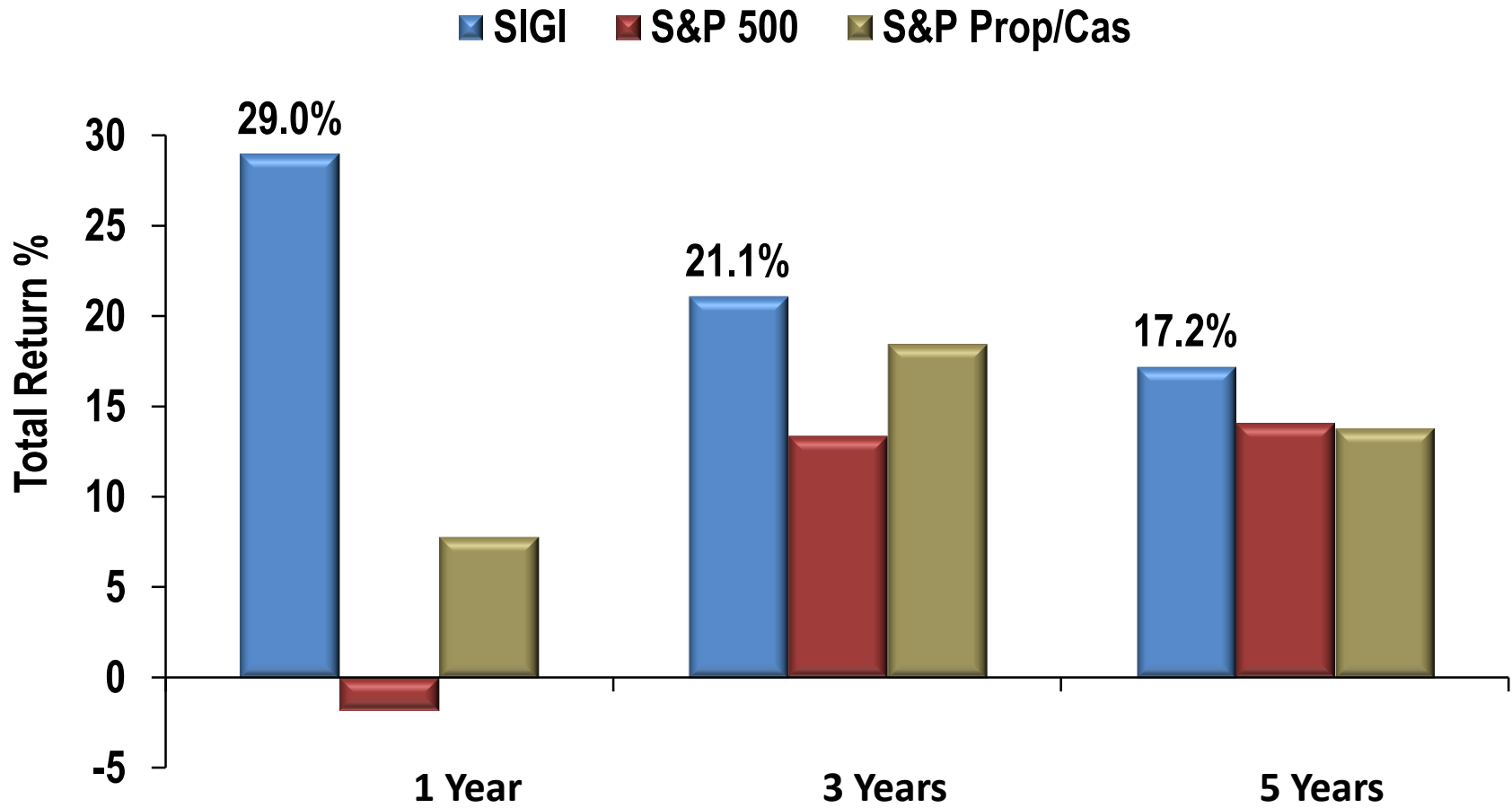
**Standard Deviation (2005 – 2014) of Reserve Development
Points on the Combined Ratio**



**Source: SNL Financial, Statutory Filings*

Peers include CINF, THG, STFC, UFCS, CNA, HIG, TRV, and WRB

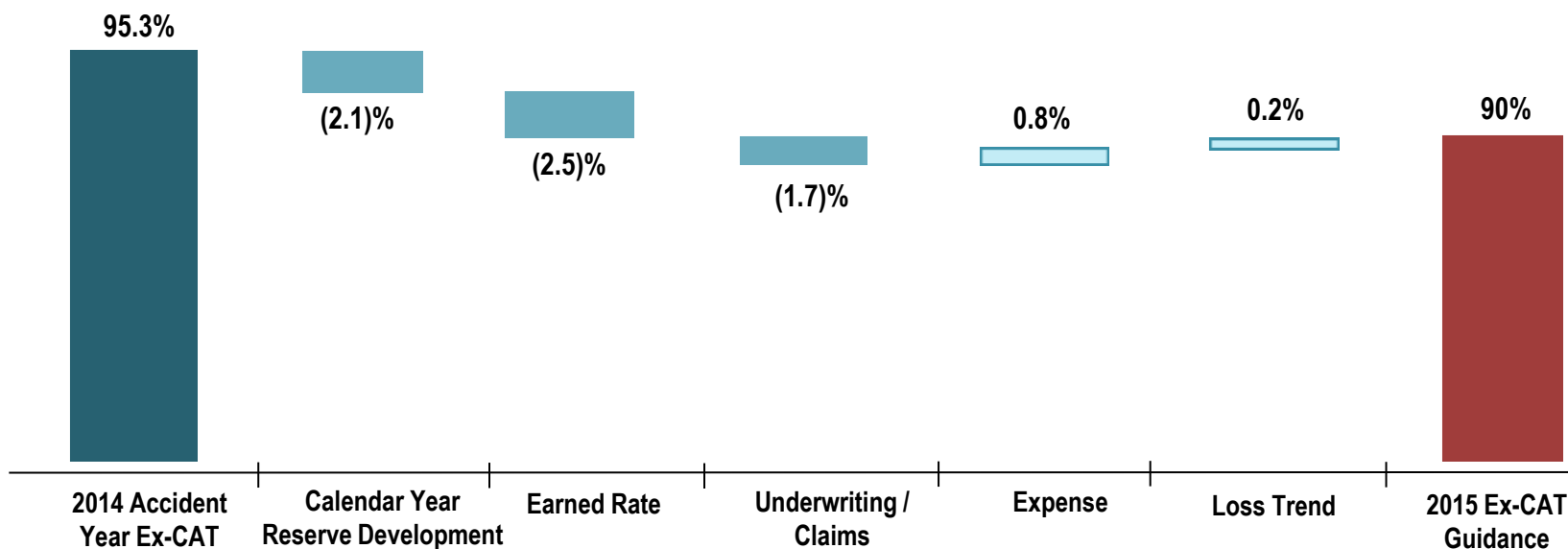
Total Return: SIGI vs. Benchmarks



2015 Guidance

- ◆ 4 points of catastrophe losses
- ◆ \$95 to \$100 million of after-tax investment income
- ◆ 3% - 3.5% overall renewal pure price
- ◆ 58 million weighted average shares outstanding

2015 Overall Ex-Cat Statutory Combined Ratio Plan



*Guidance for full-year results (provided as of September 9, 2015)

Selective's Differentiators

- ◆ *Long track record of financial strength, superior execution and disciplined growth*
 - ◆ *Unique “High-tech, High-touch” operating model with strong agency relationships*
 - ◆ *Investing in profitable growth through agency expansion, strategic underwriting initiatives, expansion of small business team, claims management and omni-channel.*
 - ◆ *Positioned for growth in Standard Commercial Lines, Standard Personal Lines, and Excess & Surplus Lines*
- ◆ **Higher operating leverage: 1 point of combined ratio = 1 point of ROE**
 - ◆ **Higher investment leverage: 3.8x invested assets to stockholders' equity = ~8% investment ROE**

Financial Highlights 2011– Q2 2015

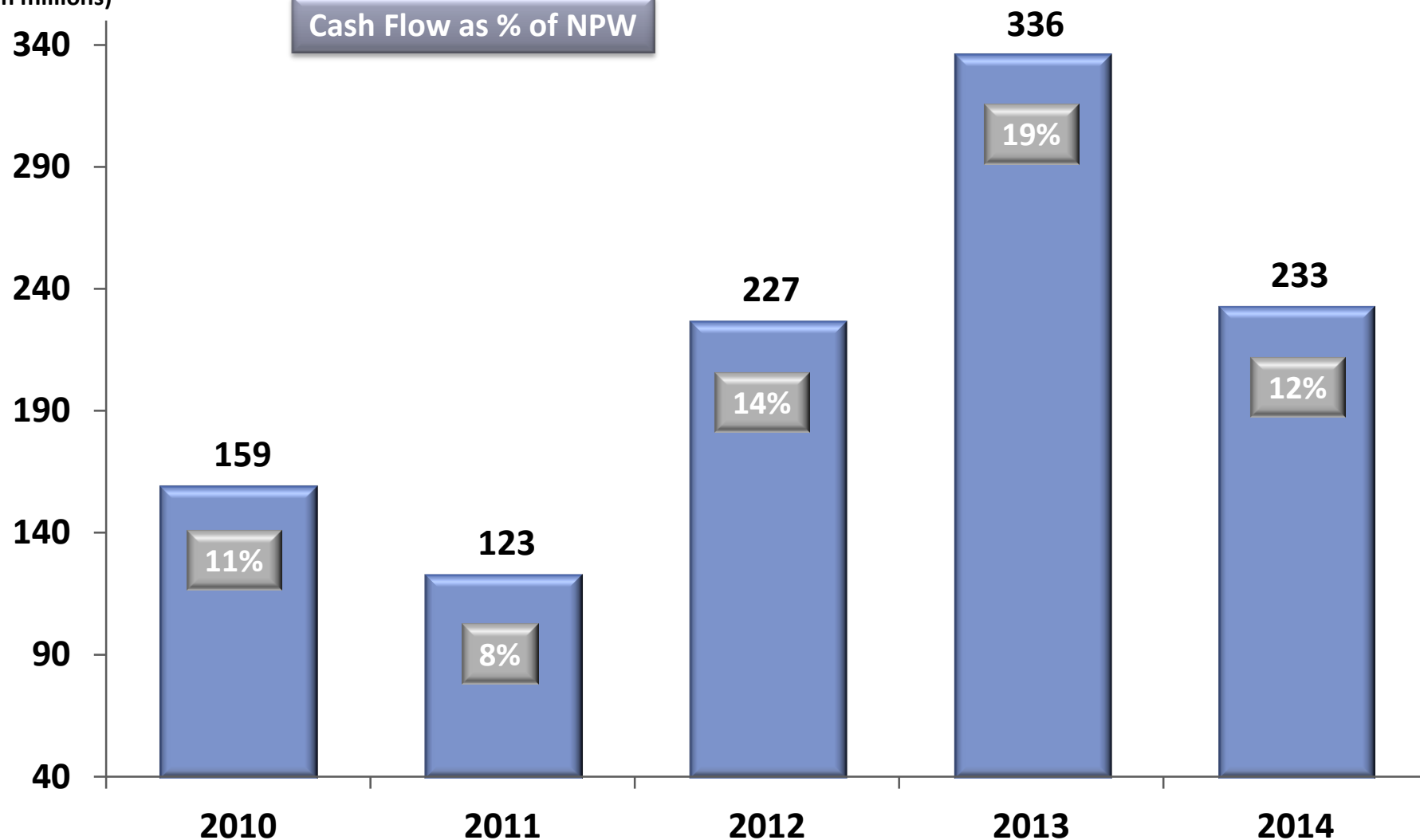
	2011	2012	2013	2014	Q1 2015	Q2 2015
Statutory NPW Growth	7.0%	12.2%	8.7%	4.1%	8.7%	10.9%
Operating EPS*	\$0.38	\$0.58	\$1.65	\$2.17	\$0.48	\$0.62
Net Income per Share*	\$0.40	\$0.68	\$1.87	\$2.47	\$0.69	\$0.58
Dividend per Share	\$0.52	\$0.52	\$0.52	\$0.53	\$0.14	\$0.14
Book Value per Share*	\$19.45	\$19.77	\$20.63	\$22.54	\$23.11	\$22.95
Statutory Premiums to Surplus	1.4	1.6	1.4	1.4	1.5	1.5
Invested Assets/Stockholder's Equity*	3.89	3.97	3.97	3.77	3.72	\$3.76
Return on Average Equity*	2.1%	3.5%	9.5%	11.7%	12.3%	10.3%
Operating Return on Average Equity*	2.0%	3.0%	8.4%	10.3%	8.5%	11.0%
Statutory Combined Ratio - Total	106.7%	103.5%	97.5%	95.7%	93.0%	93.5%
- Standard Commercial Lines	103.9%	103.0%	97.1%	95.5%	89.7%	90.1%
- Standard Personal Lines	117.3%	100.7%	96.9%	94.5%	105.1%	105.4%
- Excess and Surplus Lines	131.3%	118.8%	102.9%	99.2%	102.1%	102.7%
GAAP Combined Ratio - Total*	107.2%	104.0%	97.8%	95.8%	94.5%	94.1%
- Standard Commercial Lines*	104.3%	103.3%	97.4%	95.7%	91.8%	90.7%
- Standard Personal Lines*	117.8%	101.3%	97.1%	94.4%	103.4%	106.5%
- Excess and Surplus Lines*	270.2%	124.7%	103.0%	99.7%	104.1%	103.6%

*Historical values (2011) have been restated to reflect impact of deferred policy acquisition cost accounting change

Net Operating Cash Flow

(\$ in millions)

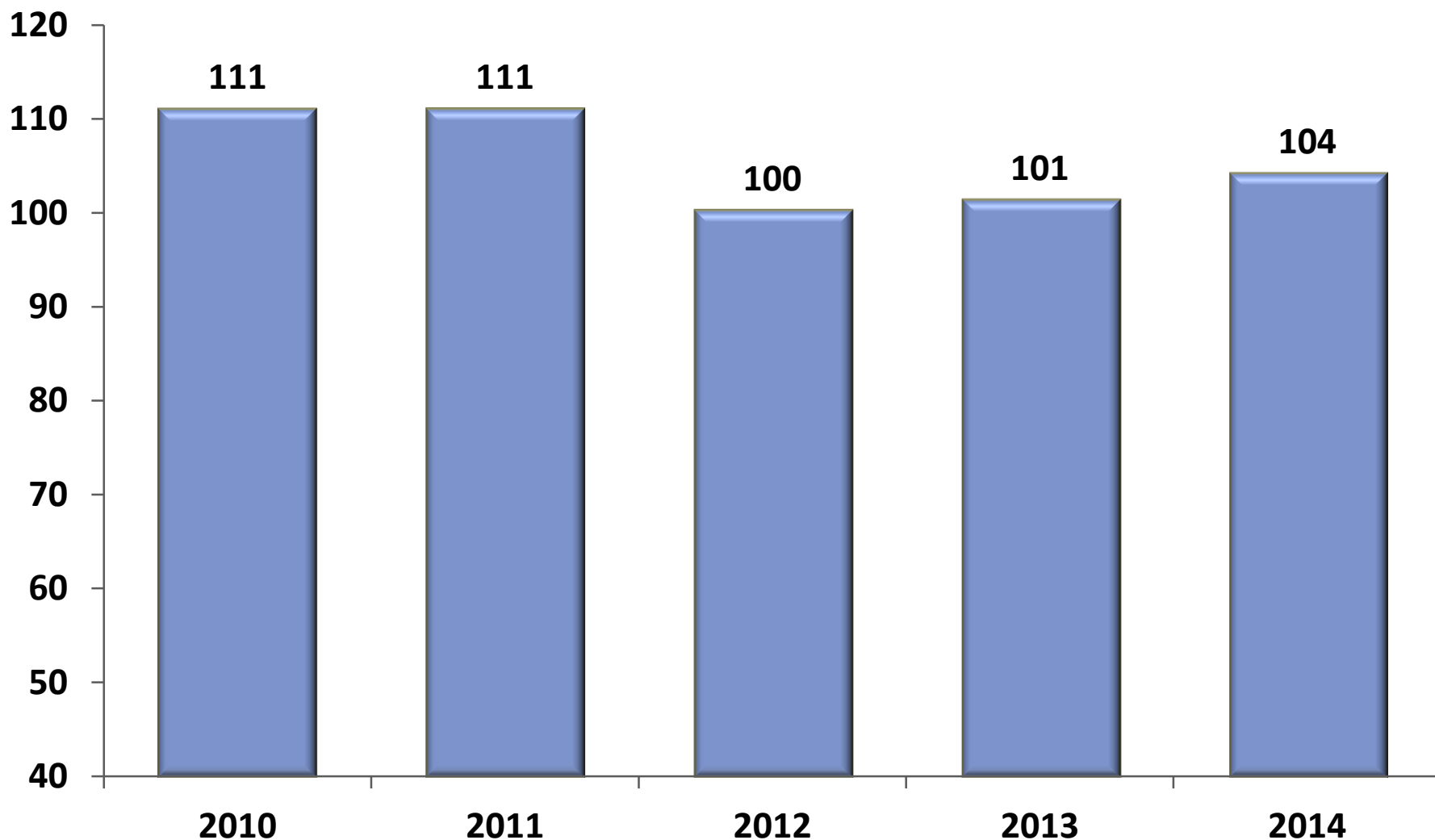
Cash Flow as % of NPW



YTD June 2015: \$166M

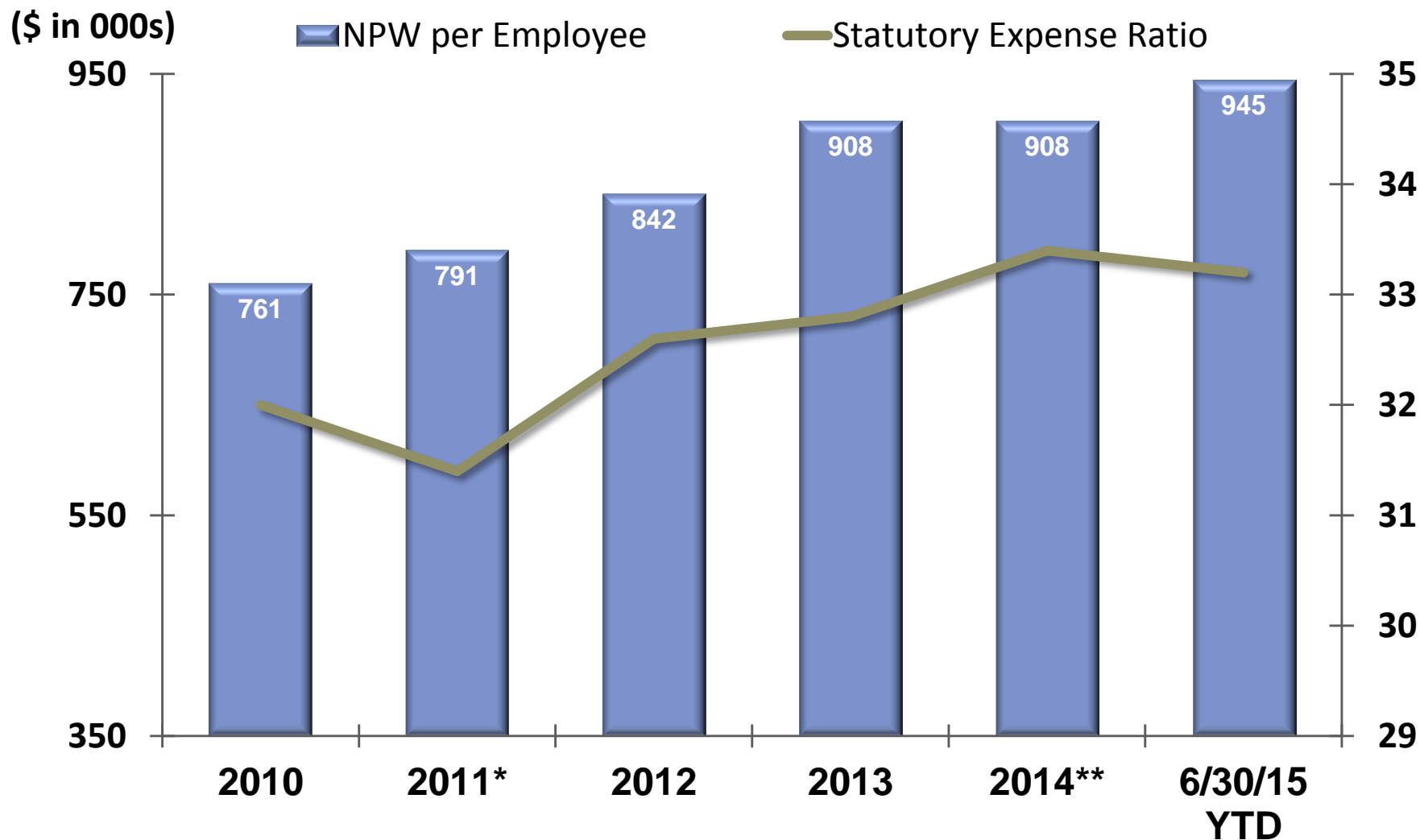
Investment Income – After-tax

(\$ in millions)



YTD June 2015: \$46M

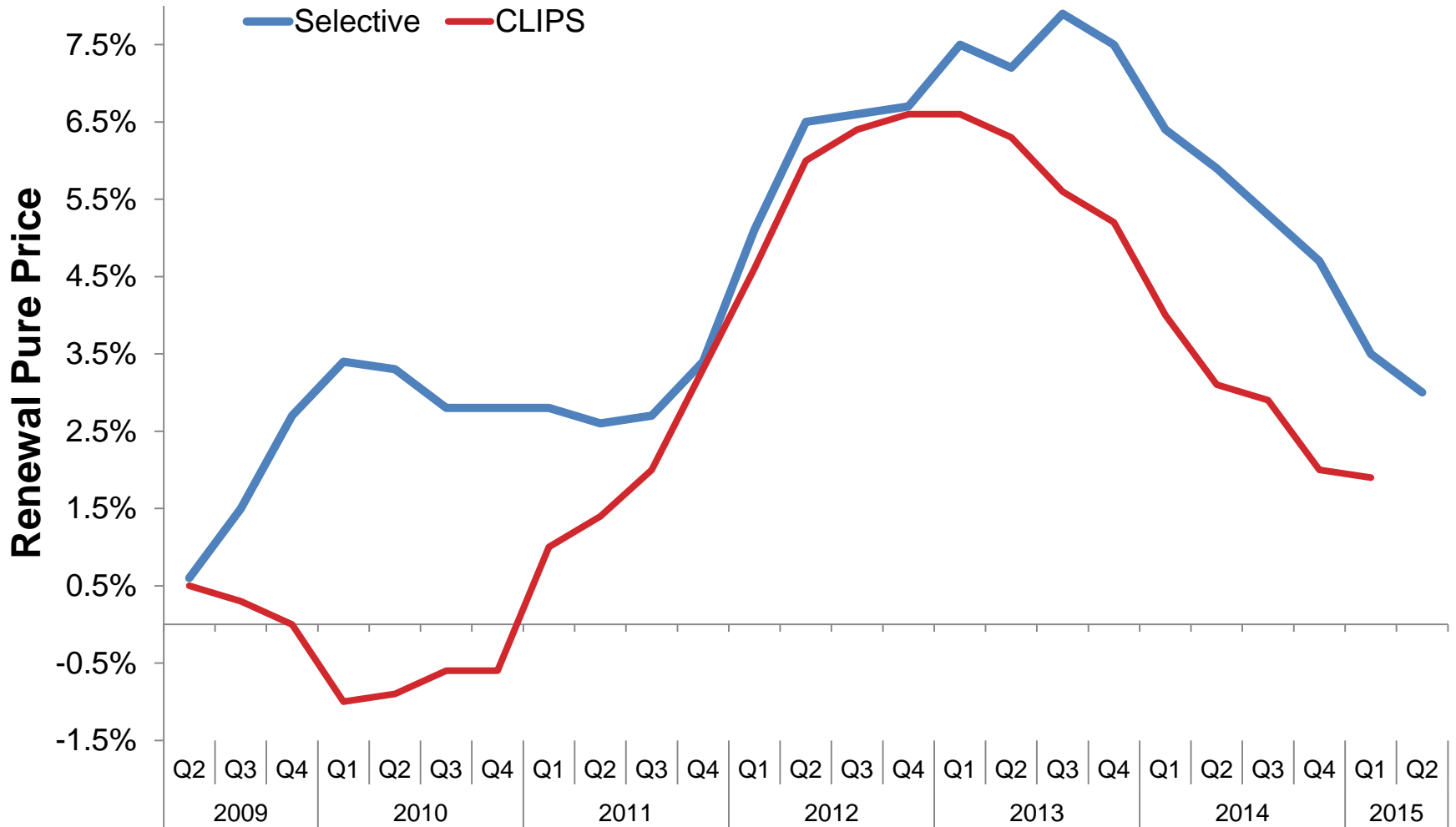
Insurance Operations Productivity



**Excludes Excess & Surplus Lines*

***Expense ratio excludes 0.4 point benefit from self-insured group sale*

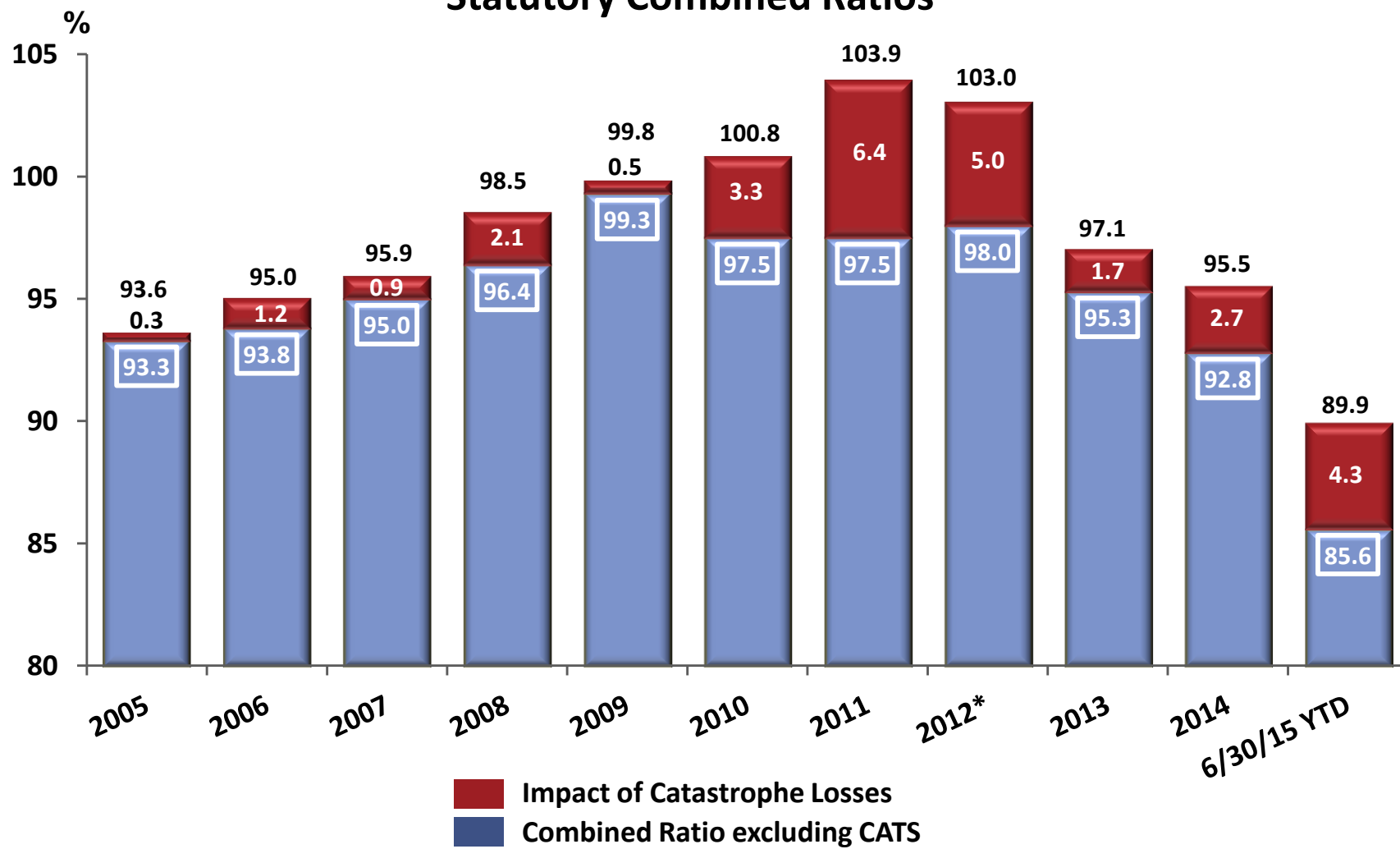
Standard Commercial Lines Pricing



Industry Source: Towers Watson Commercial Lines Insurance Pricing Survey

Standard Commercial Lines Profitability

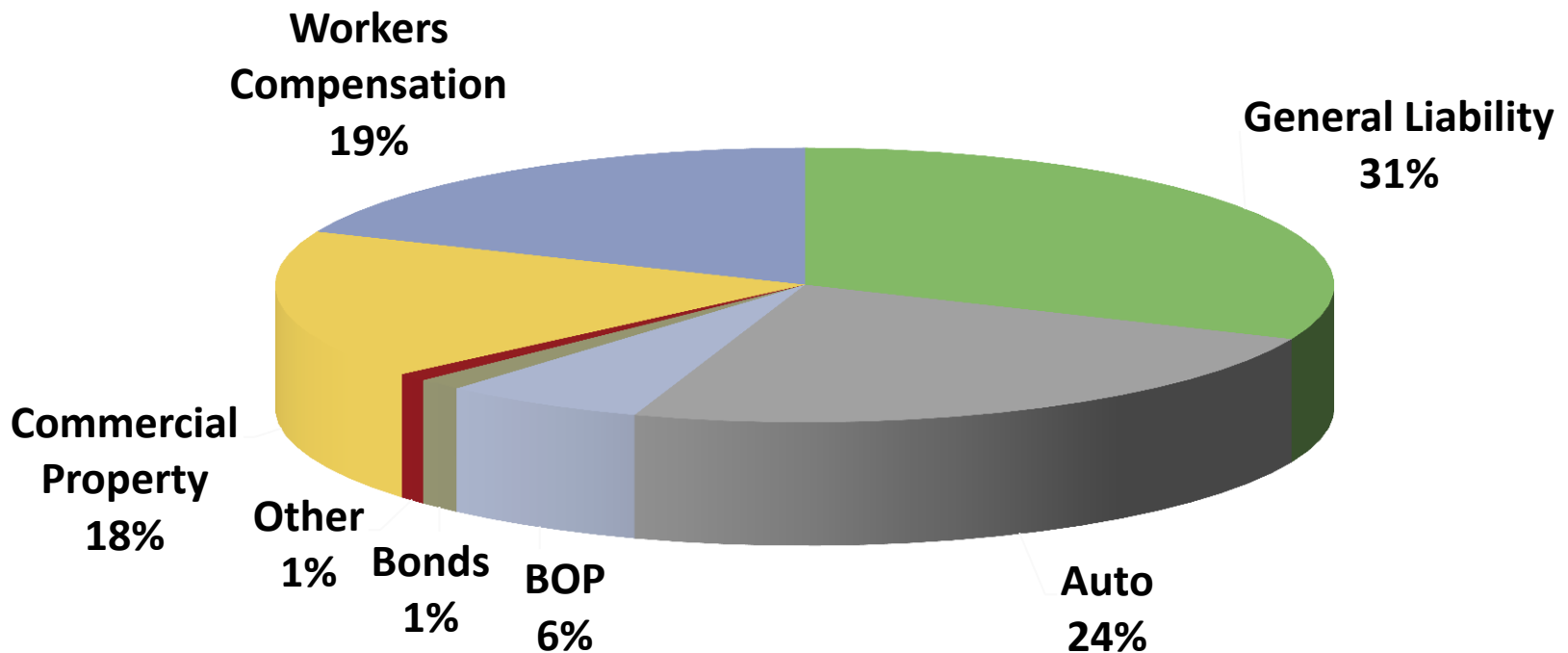
Statutory Combined Ratios



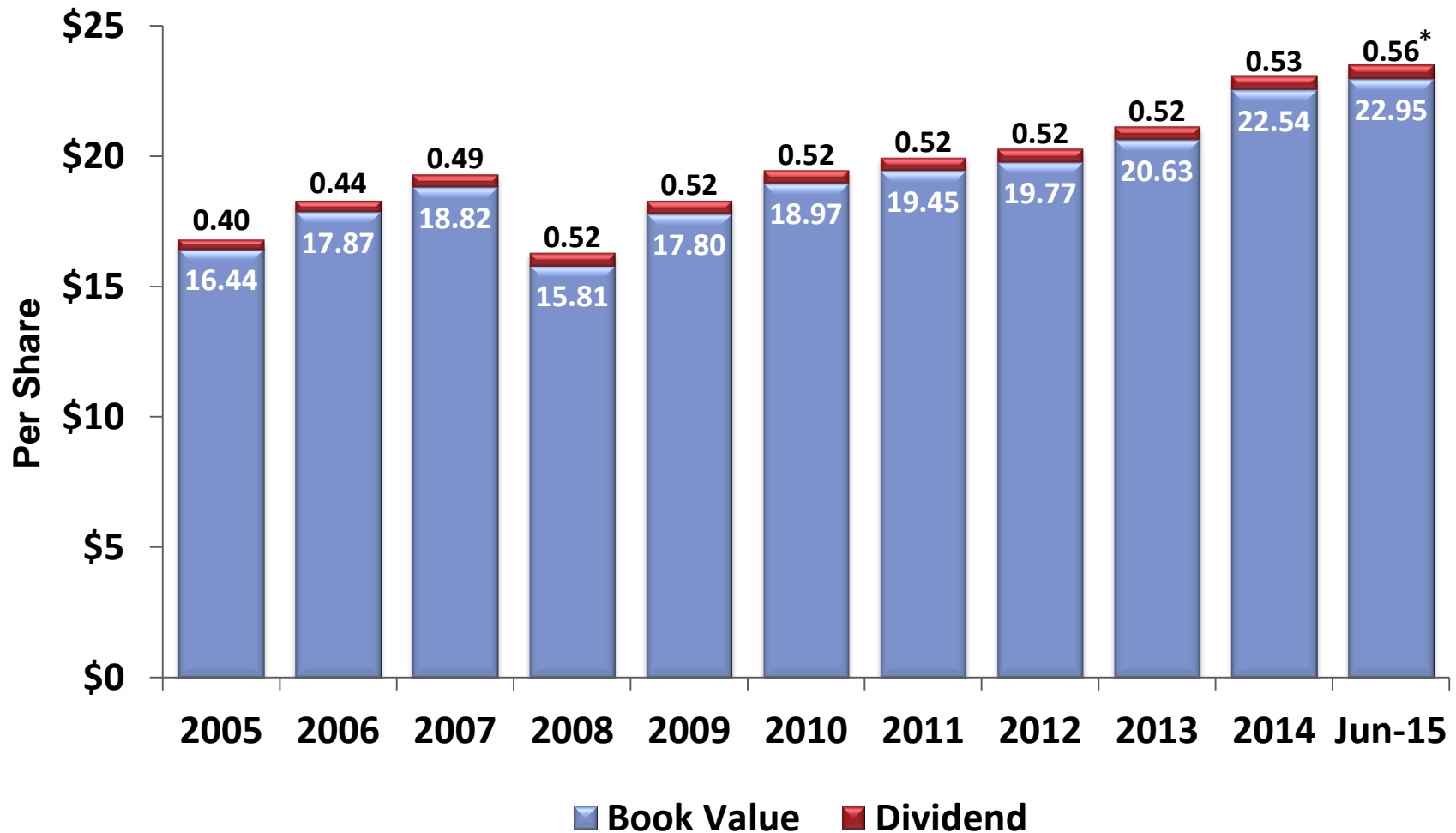
*Includes impact of reinstatement premium on catastrophe reinsurance program as a result of Hurricane Sandy
Some amounts may not foot due to rounding

Premium by Line of Business

2014 Standard Commercial Lines Net Premium Written



Long-Term Shareholder Value Creation



*Annualized indicated dividend

Note: Book value restated for change in deferred policy acquisition costs (2005-2006 Estimated)